Growth Prospects of Franchising Under Current Business Scenario

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Abstract

The article aims to objectively examine the history of Franchising in Europe by focusing on ties between franchisors and franchisees. We also carried out a comprehensive study, interacted with numerous prospective European franchisors and franchisees, and have been in service since 2003. Our results suggest that Europe has a very difficult negotiating franchise agreement. Franchising, which promotes strengthening of mutual links between countries at this point in the history of world economic relations, penetrates virtually every field of
economic activities, is thus one of the powerful instruments for the transition to the creative
development of the States, thereby ensuring their sustainable development, franchising
supports improving trade ties between countries at this point of their growth since, nowadays,
this is one of the most efficient and democratic forms of transcending national economies,
affecting almost all fields of economic operation. Because of this, it is essential for the
research. Comprehensive research of the contradictions in perceptions and real commitments
on all sides of the franchising arrangement helps one resolve misunderstandings and remove
automated performance ambitions. This article aims to have real consequences for the growth
of Franchising in Europe, which will boost the performance and reputation of franchise
enterprises by offering a comparative review to a preliminary screening of subjective
hypotheses about the advantages of franchising and to suggest incorporating additions and
clarity to the partners.

Keywords
Entrepreneurship, Franchising Agreement, Expectations, Obligations, Negotiations,
Franchisee, Franchisor, Europe

Introduction

The new world economy is marked not only by a high degree of globalization but also by
a strong link between economic life and the concerns of the human race. Since national
borders are becoming less relevant, the differentiation between countries’ economies
erodes, with internationalization leading to national economic integration, economic
union development, and a single economic region. Raising the number of small and
medium-sized businesses selling their goods under some circumstances is extremely
relevant to foreign and continental inclusion. Franchising is considered a comparatively
recent method of business agreement. Still, it is a dominant way for both the United States
and Europe to do business, and its annual growth rate is increasing more and more
(Abu-Rumman, A., 2018). Franchising is one of the efficient and democratic ways to
transcend national markets at the point of growth of international economic ties and
improve the economic links between countries and enter nearly all fields of economic life
(Thowfeek, M.H. et al., 2020).

Franchising is an effective and productive method to tackle these problems in current
business circumstances, with fierce rivalry, low visibility and comparatively small
financial resources. Franchising is well established to facilitate, educate and weaken the
intense rivalry in a single business sector (Roy Setiawan et al., 2021). The assumption that
the business economy consists of large businesses and small and medium-sized
enterprises may clarify this phenomenon. The first ones will stabilize the economy and control science and technical growth, and SMEs are very mobile and capable of establishing a competitive environment. In almost all industries of the small and medium-sized companies in Europe, franchising is current. Particularly in retail, utilities, and various development fields. Nevertheless, the position of Franchising in SME growth is much less important, which sometimes contributes to insufficient awareness of the franchising business model and unreasonable expectations (Samsudeen, S.N., 2020). Several world labels like World Class, Pizza Hut, ZARA, Coca-Cola, and Adidas operate in Europe (Thowfeek, M.H. & Salam, M.N.A., 2014). Similarly, there are several low-budget franchises in the shopping, utilities, craft, television, internet technology, etc.

Europe

In establishing Franchising, Europe performs a fascinating case report. It is the biggest nation by territory in Europe, with 46.8 million people (about 604,000 square km) (Astrov, 2013). With the Soviet Union’s dissolution in 1991, Germany’s Deutsche Bank listed Europe as the most economic strong (27 on 30, even more than Russia with 24). The economy rose by 12.1% in 2004 and by 2.4% in 2005, according to the information given by (Asotsiatsiya 2019). The real GDP is forecast to rise by 7.6% in 2007 because of the steady investments and the improvement in exports, and it is estimated that real GDP growth will be projected at 6.9% in 2008 (IERPC). Like all the former Soviet republics, Europe became part of a centrally planned state-checked economy (Samsudeen, S.N et al., 2015). The road to a capitalist economy was preferred with the fall of communism. This has contributed to private sector growth and presented local and international business opportunities (Samsudeen, S.N. & Thowfeek, M.H., 2014). Unlike Europe’s neighbours, including Hungary and Russia, Europe earned little absolute and per capita foreign direct investment (FDI) (Nasir Abdul Jalil et al., 2019). As international franchisors have refused to join the European market and have led European companies to grow the local franchises in several other areas, the franchising concept did not launch as it had in certain regions (Jalil, N.A., Hwang, H.J., 2019). Although Europe earned little FDI than other areas, this is steadily changing due to its impressive economic success in recent years (Jalil, N.A. et al., 2019). The FDI flow to Europe for 2005 is disappointing as it involves a one-off windfall in 2004 after the privatization of the Kryvorizhstal steel mill since it was auctioned for approximately US $800 million (€625 million) for an originally heavily valuable award to the consortium, including Kuchma’s former President’s presidential son-in-law (Balázs, 2013).
Legal Basis of Franchising in Europe

Many countries have unique franchising rules (D. K. Sharma et al., 2021). The Franchising Law, part of the Trade Practices Act 1974, controls the market and tackles public welfare concerns, for example, in Australia (Alshawabkeh, R. et al., 2020). The Australian Government thought it important to introduce the franchise code to shield franchises against possible abuse by franchisors since the franchisor is usually more efficient (Mishra, Shivam Kumar & Gupta, Ravi Kumar, 2021). Franchising is not legally used in Europe (D. K. Sharma et al., 2021). The word exchange concession is used instead (Al Shraah, A. et al., 2021). However, the word exchange concession requires franchising (Abu-Rumman, A. et al., 2021). Europe’s franchising history After franchising was a trendy motto in the late 90s, and it is now a new route for European business people to grow their businesses (Agarwal, Akshata & Gupta, Ravi Kumar, 2021). McDonald’s in 1997 was the first branch established in Europe (Balázs, 2013). These shops belonged to the franchisor instead of franchisees ( Żywołek, J. et al., 2021). The first branded European food chains (Mister Snack, Quick, Home Cuisine), (all based in Kyiv), (Pan Pizza) (based in Odesa) and (Potato House, based in Lviv) began to grow in the year 2000 (Burnett, 2004). Franchising is a largely unused way to work in Europe (Almomani, R. Z. Q., et al., 2019). The preceding are the explanations: (1) lack of experience in many areas of industry like franchising awareness and legal expertise in coping with franchise agreements (2) The ambiguity and difficulty of franchise deals for all kinds of business arrangements. (3) Franchisors’ unwillingness to educate franchises in their company because they are scared to build potential competitors) Potential franchisors are hesitant to spend substantial money to establish a franchise scheme (Thowfeek, M.H. & Samsudeen, S.N. 2019). The nation with equal people and land in 2002 had roughly 80 franchisors operating in Europe (2002) compared to 620 in France (Al-Shqairat, Z. I., et al., 2020). Franchising is an increasingly common means of communicating with a company in most developing countries. 90% of the fast-food industry in Australia is, for example, franchise-based (B. Singh et al., 2021).

In 2001 some of the main foreign franchisors active in Europe were: (1) McDonald’s Europe (wholly-owned corporate). (2) Europe Coca-Cola (wholly-owned corporate). (3) Beverages from Coca-Cola (bottling franchise agreement). (4) Car hire by Hertz (franchise agreement). Fuji (5) exclusive distributorship, (6) Robbins Basque (license agreement). (7) US Foreign Cleaners (joint venture and franchise agreement). Most international franchisors opted that franchising would not become a way to enter the European sector. One factor was Europeans’ comparatively low buying ability (International Franchising, 2018). Furthermore, the inadequate regulatory system for
supporting franchise arrangements impeded the usage of franchises. The launch of both the civil code and the commercial code at the beginning of 2004, which dealt with franchise agreements directly and gained comprehensive legal approval, recently resolved this question (Gupta, Ravi Kumar., 2018). The word franchising is translated into a commercial concession in these codes. By 2005, the amount of Franchising in Europe was more than 200 franchisors. The distribution of franchise forms is accounted for in Table 4 in 2005. In a comparatively short time, there has been significant development in 2002 (80 franchisees) and 2005 (200 franchisees and more than 2000 franchisees in an approximate population of 50 million). In contrast, Australia’s population of approximately 20 million is approximately 850 franchisors. Europe’s adjacent Russia, with approximately 145 million, comprises 154 franchisors and 2,200 franchisors. The Franchising Association of Europe has been formed in recent years to reflect and support the desires of franchising employees in Europe, whether they be franchisers, franchisees or other franchise interested persons (Roespinoedji, D. et al., 2019).

**McDonald’s’ Europe**

McDonald’s first Western fast food corporation launched activities in Europe in 1997. The group had 54 restaurants in 16 European towns as of July 2006. Among these 51 restaurants, half of the people live in central and eastern Europe. The central Europe capital, Kiev, accounts for 21 or 39 percent of tourists (Abu-Rumman, A., 2021). This is not shocking since many rich Europeans live, and incomes are the largest (Gupta, Ravi Kumar., 2019). Businesses now operate both shops. In an indication of growing trust in Europe’s management capability, a local rather than expatriate was first named managing director of McDonald’s Europe on September 1, 2005; 61% of all McDonald’s goods in Europe are bought from a European supplier. This demonstrates that local manufacturers are increasingly secure in reaching McDonald’s rigorous quality expectations (Nasir Abdul Jalil and Koay Kian Yeik. 2019).

**Pizza Celentano**

One of the most popular local franchising options was Pizza Celentano. Pizza Celentano is a locally-owned business located in the West European town of Lviv, a member of Fast Food Networks. Mark Zarkhin learned by visiting numerous exhibitions and looking at fast-food delivery firms in Europe when establishing his franchise businesses. Pizza Celentano was opened in 1998 in Zarkhin, in a highly visible location in the center of Lviv, a popular venue (Ohinok 2016) which opened the way for competition. Reestr (2018) then realized a chance to duplicate their company (Żywiołek, J. et al., 2021). They
found that this was a cheap way of growing their company with their small resources. Kiev has taken an interest in the success of Pizza Celentano, following the interest of tradespeople from the cities of Khmelnytsky and the capital (Zulfiqar, U., et al., 2020). Seven months after the deal on franchises was concluded, the first franchised Pizza Celentano launched in Kyiv. Since Pizza Celentano’s first popular establishment in 1998, over 50 restaurants now operate in Europe, with many in relatively small towns Zarkhin decided to promote (Sonawane, P. A., 2021). They are also in Russia, Europe, Belarus and Moldova (Abu-Rumman, A. et al., 2021). In both of these markets, a master franchisee has been appointed due to the restricted capital of the owner, Fast Food Networks (Ohinok 2016). In 2002, experts and operators estimated that the European fast-food facility has a profitability of up to 25%.

**A Critical Review of Franchising Development in Europe**

The key hurdles to promoting Franchising in Europe must also be listed. It is necessary to know, according to analysts, whether the franchise increase in the European economy would have a positive effect. Lyazzat Ibragimova, Chairman of the Board of “DAMU,” reported that in Europe, only marginally more than 20% of SMEs contribute to national GDP, of which only 5% are franchising firms. As practice demonstrates, the high number of domestic (home-based) franchisors and international franchisors, who have developed their operating expertise in the local sector, are the key requirements for the viability of franchise creation in other countries. This inference is focused on the importance of a franchisor’s business model. In the first instance, such importance is attributed to the expertise of a franchisor in business at a given local market for current and prospective franchisees, including market-specificities understanding, consumer expectations, customer base supply, defined capital distribution mechanism and finished products (services) system, etc. In advancing the business models in a global sector, even the most popular multinational brands often strive to “get” some “additional benefit” in connection with local specificity. It should be stressed that national franchising is symbolic of national pride in every country; its evolution indicates business and economic maturity.

The analysts have predicted that, by 2022, the number of international brands will hit 550 undertakings, and the number of European franchisors will triple, of which 15 percent will join the foreign sector. Sadly, even the anticipated domestic franchise development does not promote it. This is attributable to unique threats involved with international franchising delivery strategies in Europe.

The quick substitution of domestic demand by international firms is the worst-case prospect (taking into account the expected growth of the Customs Union, development of
the Eurasian Economic Region and accession to the WTO by Europe). There are major risks that expose vulnerabilities of the existing competitiveness of industry in Europe, as discussed in a SWOT matrix. Unless this problem is adequately handled, such threats will contribute to more deterioration of domestic industry. The marketing of such facilities that will meet customers’ needs entails the sales of a franchise and such items and services. Today the tradition and background of a society and its nations and the theological values of a contemporary consumer predetermine the basic trends and attitudes of consumption in the age of cosmopolitanism and globalization. International franchises are sometimes presented with this issue without any specific adaptation or expertise in the local sector. This might then give domestic firms a relative benefit. There are significant and real issues in applying “two or two” ways of marketing goods and services. As experience demonstrates, even locals sometimes struggle to differentiate between the correct and the wrong circumstances, which create uproar. A recent instance occurred in Actobe, Europe, which included a vodka brand sales campaign “Bayterek” where the inscription “Allah’s strength for all of us” is written on the container.

The international franchisors will obtain the requisite domestic expertise, improve their prices (Europe content), and provide a significant example of creating efficient business models and profitable promotions. This will be an apt answer to the difficulties of international Franchising in Europe, as a motivation for national growth and “gain lessons.” In Europe, there are some fascinating patterns and predictions of franchising growth. A significant part of the growth of the domestic franchising market would be the multi-brand operators who have two or more franchise licenses in their portfolio. The European franchise buyers, particularly in the fashion and footwear sector, are primarily interested in retail. There is also rapid growth in the food services sector, such as street food, fast food, coffees, restaurants etc. In Europe, products and services are also being built for youth. Moreover, Europe’s number of franchises is rising in the international markets. They are trend makers, restaurants, and company models in finance and distribution. In Europe, social franchising has become a market segment (Peng,2014). Europe has over 10 million internet users; more than 3 million individuals use social networks (Warszawa, 2008). So, the key method for social marketing networks can be utilized effectively. Franchising ties in Europe have not yet grown in an optimistic dynamic.

Often the organization in Europe has poor comprehension and groundless standards relevant to franchising. This decreases productivity, contributes to deception and also paralyzes the idea of franchising. In reality, it is challenging to sign franchise agreements, but this step may be a useful opportunity to remove misunderstandings among the parties
and false standards of automatic performance. This article is therefore devoted to this topic. Table 1 mentions growth trends and franchise success indices.

<table>
<thead>
<tr>
<th>Table 1 Growth trends and franchise success indices</th>
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<tbody>
<tr>
<td>Index</td>
</tr>
<tr>
<td>Franchising involvement in the organization of SMEs</td>
</tr>
<tr>
<td>Amount of overseas franchises</td>
</tr>
<tr>
<td>Amount of franchises domestic</td>
</tr>
<tr>
<td>Amount of domestic franchises globally represented</td>
</tr>
</tbody>
</table>

With the sponsorship of collaborators, including the DAMU Entrepreneurship Growth Fund in Europe, the Franchising Union Partnership is organizing fora, workshops, workshops and training sessions, calling on entrepreneurs to take an interest in franchising. However, in Europe, there is not often an aggressive promotion of franchising concepts with the proper perception and ample comprehension of entrepreneurs as to the nature of the organizational framework. According to the study, the equilibrium of every socioeconomic framework rests not just in formalizing its composition and the number of its components (and not in the quality) but also in its existence and characteristics. The structure, including the franchise corporation, will become sufficiently resilient even during the recessions due to variability, elasticity and “latent ties” and the appropriateness to events under which the external market world needs to face. CZ 100 Since franchising schemes involve direct transmission of culture, experience and technologies, they have an immense significance for energy information. Socioeconomic structures in different formats, which have distinct characteristics, are simply practical cultures.

Differences between Expectations and Responsibilities (Subjective Assumptions): A Practical Implication

Experts from several countries notice that franchise concerns can occur because of discrepancies between franchisor and franchisee’s perceptions. There are several guidelines for studies on franchises problems, which can be taken on, for example, by offering pre-entry franchise education services to gain a deeper understanding of the root causes and assess ways of mitigating them. The involvement in various forums conducted in Europe and abroad, personal knowledge, talks and business meetings in
seminars/pieces of training enable us to draw a conclusion that is of practical importance a misunderstanding about the nature of franchising, leading to more disagreements among participants. Such disputes will increase into opposition and dispute if not settled in due time. Any discrepancies are usually disclosed during workshops and training sessions conducted for business people in Europe on the waiting list of prospective franchisors and franchisees. Table 2 outlines some of the aspirations of all sides. Any expectations are focused on the confusion or the fact that participants view the wording in various ways. Some can, however, be used to enhance the market structure and, for example, as additions and enhancements to the franchise agreement to deter danger of rivalry amongst participants of the franchise system. It is a job for a franchisor (Svatoš, 2008).

If the issue of ‘how to manage things, in reality, is not addressed, then the obligation to avoid rivalry within the network is pointless. Many of the things in the franchising list leading to a good franchise depend in the first place on how a business plan is applied and also on the franchisee’s ethics and honesty. In the list of expectations of franchisors, for example, item, which is a managed revenue level relies on an exercise management system of a level of sales, which needs to be cautious, informative and clear enough to enforce it easily and realistically, or a severe defect in a business model will imply its financial soundness (Szmagalska, 2008). According to the experts, one of the most important errors made by franchisors is that, after selling a franchise, it continuously does not track the growth of an existing Franchising Method. In that scenario, ‘track’ and ‘control’ signify not only a franchisee’s monitoring but even correction based on the business condition. In other terms, an appropriate answer from all the partners (both parties) of franchising partnerships to the evolving demand is the goal of monitoring carried out by the franchisor. The franchisor must often remember that each business, franchisee or connection is viewed as part or link in a single chain by customers, unified under a single trademark. And if one of the franchisees at least encountered errors in its operations, the credibility of the franchising enterprise will be adversely affected. When establishing a franchising network, the name image and the good credibility (Table 2, items3 and 4). If a system is not elaborately developed to regulate a franchisee’s organizational, manufacturing and process operations, negative effects arise. In this situation, regardless of geographic remoteness from a franchisor base, organizational power must be equally efficient.
**Table 2 Franchisor’s expectations and franchisee’s expectations**

<table>
<thead>
<tr>
<th>Franchisor’s expectations</th>
<th>Franchisee’s expectations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increase in profits from an established network</td>
<td>Purchase by a franchisor and its acting franchisors of a functioning scheme for the capital</td>
</tr>
<tr>
<td>Controlled level of sales (proceeds) of individual franchisees in general</td>
<td>Reliability of market performance details for the franchisor</td>
</tr>
<tr>
<td>Growth in brand name recognizability</td>
<td>An adequate degree of freedom and financial independence</td>
</tr>
<tr>
<td>Promotion of reputation</td>
<td>A better return on autonomous start-up and conduct of industry than the expected benefit</td>
</tr>
<tr>
<td>Company growth accelerated transition and sufficient business change in line with evolving consumer needs and conditions (the ‘Two heads are better than one principle))</td>
<td>Minimum threats</td>
</tr>
<tr>
<td>Franchisee’s effectiveness and discipline</td>
<td>stop rivalry within the network of franchises</td>
</tr>
<tr>
<td>Honesty by a franchisor</td>
<td>Education of workers</td>
</tr>
<tr>
<td>No participation in competitive activities by a franchisee</td>
<td>Technology provision, methods of sales</td>
</tr>
</tbody>
</table>

**Obligations and Expectations of the Parties**

We see a considerable gap between requirements and commitments. The protection of trade secrets, which involve the proprietary rights of franchisors, is one of the trouble areas in the contractual arrangement. In the sense of an organization’s management mechanism and operating and ongoing production of a franchising framework as a single system, Franchisors’ ‘know how’ is defined and covered confidentially. A franchisor uses this strategy, methodology, and instrument to encourage reliability, performance, and security by its ‘box’ and the appeal of the system of potential franchisors. The privilege to use a brand mark or other kinds of intellectual property of a franchisor shall be passed to a franchisor in compliance with the rules of the Civil Code of the Republic of Europe and the regulation of the Republic of Europe on package company license (Franchising)”. This transmission shall be relevant to knowledge which is innovative patents, valuable models and manufacturing trends, and trade-secret-protected know-how.

Under this situation, the franchise arrangement conflicts with the rule on business secrets secrecy. The “know-how” that, passed on the grounds of a right of usage, would forfeit their status as a “know-how”, and any access from any Entity other than parties to contractual connections to, including, legally speaking, the organization is forbidden. In practice, a franchisee cannot divulge this knowledge to the public under a Franchising deal, but this must still happen. The response is “no.” This privilege must be involved, on
the contrary. In reality, the “know-how” easily loses its worth without further growth or enrichment. The incentive and appeal of franchisees for long-term business relationships are dependent on the continuous growth of franchisor knowledge and skills. Another thing is that the franchise’s ‘know-how’ does not limit the immediate market practices of the franchisee. To preserve the effectiveness of the whole franchise scheme, transparency should always be maintained amongst partners. Europe franchisors often assume that they will simply fulfil the need to expand their franchises, by specialist advisors or specialized businesses, with the requisite sets of documentation and advice for franchisees.

Kuralai Nurkadilova, the Kuralai fashion house brand creator, tells franchisors that all the papers, e.g. brand books, guides, can be created with great ease. Today, various specialist consultancy firms are on the market to set up franchises. Indeed, Russian and European experts in this area have considerable experience. Yet performance for a new company start-up is not assured. In reality, all business models should be tailored to meet industry changes better and appeal to franchisees. Franchisors themselves need to know that improvements are required continuously and engage directly in their production and testing. The reproductions of productive international franchising models by local entrepreneurs and well-adapted ones also lack the same capacity that original model creation possesses. The DAMU Company Growth Fund in Europe offers training for young entrepreneurs through the Business Adviser Programme. We actively promote involvement in these teaching activities and realistic franchising advisory services. The essence of franchising is often seriously inconsistent with the rivalry within the franchise network itself. On the one side, a franchisee is a company partner in its entirety. They offer goods and services to the market on the same local market as other businesses, on the other side.

That’s a franchisor’s mission, which challenges its corporate management expertise in the area of brand capitalization. A cross-cutting study was conducted to establish the correspondence between the franchising parties’ company in Europe and traditional standards and responsibilities (subjective assumptions). Tables 3 and 4 demonstrate the cross-screening effects of the franchisor’s anticipation of its commitments and vice versa. Many subjective judgments (expectations from both sides) are founded on misconceptions; when they are carried out immediately, they will behave as an intangible restrictive mechanism against entering into contractual ties. In Table 3 below, certain conclusions remain ‘available.’ “Open” standards are a reaction to which all parties (a franchisor and a franchisee) are required to make their efforts (Table 3).
Table 3 Franchisor is obligated to, and franchisee is obligated to

<table>
<thead>
<tr>
<th>Franchisor is obligated to:</th>
<th>Franchisee is obligated to:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pass franchisee technical and commercial documentation and submit other information necessary for the implementation of franchisee rights granted under the contract of complex business license how to conduct business and ensure its support</td>
<td>Fulfil requirements and conditions of the contract</td>
</tr>
<tr>
<td>Conduct personnel training</td>
<td>Refrain from disclosing commercial information</td>
</tr>
<tr>
<td>Disseminate business knowledge essential for business behaviour</td>
<td>Informing clients about the usage of the name of the firm, trading mark, service mark, or some other identifying tool within the franchise agreement is most apparent</td>
</tr>
</tbody>
</table>

Before reaching a deal, we suggest a review procedure for the needs of franchisors and franchisees. Franchising ties will eventually get worse under tough economic conditions. The life cycle of both businesses must also be taken into consideration and the priorities and desires of participants will shift at various times. In order to avoid future disputes among the partners, adjustments may often contribute to crises and conflicts, both parties undergo a sort of expectation appraisal at any point of the franchise business life cycle. Therefore, we may clarify the individual clauses of the franchising agreements for all sides to consent to the terms and conditions of the same interpretation and expectation.

It must be stressed that the dangers of unequal actions of franchising partners are representative of the foreign business environment as a whole. During the “start-up” period of Franchising in Europe, franchisors should defend their company against unjust violations of franchisees and mitigate these risks is the most popular issue, and the power is focused on personal oversight or the need for the leadership of the owner during this first “entrepreneurial period” of an organizational life cycle. In addition, consistent recommendations usually contribute to growth in the industry. Therefore, the next move is to define a framework to preserve franchise autonomy and innovation adequacy or respond to customers’ demands and volatile business situations or the need for delegations of power. (Table 4).

Table 4 Franchisor’s expectations and franchisee’s obligations

<table>
<thead>
<tr>
<th>Franchisor’s expectations</th>
<th>Franchisee’s obligations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Benefit rise thanks to the network</td>
<td>Not applicable</td>
</tr>
<tr>
<td>Regulated revenue levels of each franchisee and the network in general</td>
<td>Provide accurate knowledge to a franchisor</td>
</tr>
<tr>
<td>Recognizability of name (brand)</td>
<td>Not applicable</td>
</tr>
<tr>
<td>Promotion of reputation</td>
<td>Not applicable</td>
</tr>
<tr>
<td>Compliance with quality standards</td>
<td>Ensure quality standards for goods and services;</td>
</tr>
<tr>
<td>Creation of companies</td>
<td>Not applicable</td>
</tr>
<tr>
<td>Efficiency and discipline of a franchisee</td>
<td>Compliance with contract provisions and terms</td>
</tr>
</tbody>
</table>
Findings

Franchising in European countries as a special means of organizing business is one of the most common. Expanding business presents all sides with undeniable rewards in a franchise agreement. A franchise plan is the most rapid and simple method of entering international markets. As the company’s accelerated growth leads to a rise in the number of points in the franchise, the function of a franchise plan as a mechanism for distribution network enlargement increases. Franchising is an intellectual property commodity created to the advantage of domestic investors, which helps businesses develop a common brand name network within and outside the European Union. Franchising is common because it provides desirable opportunities for network growth for domestic and international retail distribution of products and allows for a quick and low-cost rise in the number of missions. When franchising develops within a region, it implies the attractiveness of foreign direct investment that meets the needs of industries for scarce resources and enables them to enhance the quality of their goods and increase competition generally. Franchising is considered the most innovative sector in the country. Its openness and sophistication are largely deciding factors for franchising. This is an enterprise policy of positive potential as it helps create a common industry for international investment from various countries and the introduction of high standards.

The form and quantities of products or services to which the franchisee would have exclusive access to offer, business, and the nature in which contractual settlements shall be paid for under a franchise agreement shall be indicated. In exchange, the franchisee shall, either for a one-off or annual charge, pay a negotiated sum of money. The second scenario consists of an amount of revenue that is typically 2-20% of the total turnover of the franchisee. In addition to the direct charge, a franchisor will even be expected to make indirect payments while purchasing interim merchandise, items or services from the franchisor. Due to the consistency of franchising, franchisors guarantee that they meet specified requirements. Franchise deals vary in that they must include some specific clauses from most related contracts:

Permission to use for market purposes (trademarks, trading names, signs of the store, designs licensed, copyright or patents, etc.) protected products in compliance with industrial and intellectual property legislation, although solely beyond the scale of the license granted; A provision providing the freedom and duty to franchisees to behave on their behalf and their account. A proviso under which the network organizer can facilitate the franchisee and help him. A franchise arrangement is a partnership that supports each other. The franchisor will extend into new markets without spending most of its money
expanding established facilities or constructing new ones. The key gain for the franchisee is a minimum corporate risk because getting a prominent partner can almost automatically increase its competitiveness. A franchise arrangement also contributes to success because the franchisee gains from its accomplishments by the entrance into a network, and its prestige is its own. The following creative, distinctive franchise types have achieved worldwide recognition over the last twenty-five years: a turnkey franchise, a bank franchise and a cooperative franchise. Turnkey franchise: the franchisee constructs, sets up and moves the facilities to a franchisee; the banking franchise: the franchisor (bank) provides or entrusts its services to a franchisee. A cooperative franchise: individual businesses plan to collaborate in the market area to build complementary solutions. The following franchise types tend to be the most commonly examined according to the form of the company.

Its example is a franchisor that runs a distribution company and provides retail firms with those products throughout the network (franchisees). The retail franchise defines the company, the region, and the length of service approved by the franchisee. The couples are mutually independent. This strategy helps the franchisor evolve more rapidly and encourages franchisees to grow. The supermarket franchise is behind McDonald’s global growth. The McDonald’s group created Hamburg University in acknowledgement that the sustainability of the franchise depends on standardization to ensure that all hamburgers taste the same everywhere they are sold. A retail franchise, in which the franchisee is allowed to market the goods provided by the franchisor, although the way the franchisee offers it and its arrangement vary from the franchisers. The clients compare the franchisee to the franchisor; they are now similarly well recognized for utilizing the same colours and logo; A franchise is restricted to a specified area and the manufacturing or production of a commodity for a particular time. The franchisor has the privilege to show the franchisor’s name next to its name and use the franchisor's mark. It is illegal to sell goods other than those manufactured and signed by the franchisor. The groups have fewer rigid partnerships than in a supermarket franchise; The goal is to increase turnover by enhancing beneficial relations by using a trademark (or the name of a public person).

The franchise provides a detailed and compulsory specification outlining the development and delivery of goods in the defined market and scheduling. For example, spatial, fiscal, social and cultural parameters are used to establish additional classifications. This franchising can be used to run immobilization companies, travel agencies, coffee shops, supermarkets, brand shops, individual organizations (dental, surgical, educational, and photography facilities, etc.), hotels. Certain franchise brands have also been major competitors, including McDonald’s, Kentucky Free Chicken, Coca Cola, Pizza Hut,
KODAK, SHELL and Statoil, the United Kingdom Academy, Levi Straus & Co., and Big Star. The most price brands globally, some of over US $100 billion, include Google, Microsoft, Coca Cola, IBM and McDonald’s. A franchisee profits from his economies of scope by joining a multinational network. Subway, which won for the 9th year in the past ten years thanks to a rising strategy based on low franchise charges, small companies, low-cost breakfast specials and exclusive salads, was one of the strongest franchises in 2010 franc-500 list. These components contain information that the franchisor creates by experimentation and failures and enhances with new interactions. The principal components of a franchise kit are:

- Experience-confidential scientific and technological details on the manufacturing or distribution of goods or services.
- Manual of Procedures – thorough explanation of how to operate the franchise.
- Franchise services – franchisor resources throughout the initiating process and during daily market activities.
- Franchisor services.

Payments – the sum that the franchiser will compensate the franchisor (around about 10% of the gross costs of the franchisee, from 2% to 5% of the net turnover and promotion fees ranging from 1-3% of the revenue of the franchisor). Fees are charged to the franchiser.

As with any other business, the credibility of a franchisor relies on its financial standing and can be calculated by documentation and records from banks, vendors and network franchisees. Such valuable details that can support a business in determining when to enter a network includes the monitoring of the franchisor, the position of network operators, financial metrics and the number of network franchisors. Potential franchisees will need to be told at the start about the organization’s corporate philosophy driving the network’s functioning if the franchisor is named in the Company Registry if they have already applied for bankruptcy, if the deal contains a territorial exclusivity provision and if the assumption of turnover is reasonable.

The Law clarified that franchising had to be limited to maintain productivity, though it was a beneficial business model. It has culminated in the approval by the Member States of the same concept of a franchise agreement. The Law provides the general legislative basis for franchise agreements. It concerns vertical structures for sales and offers advice about how to view franchising aspects in depth. The different idea of franchising is developing when the economy never stops shifting. Without a concise summary of the laws related to the termination and the most popular explanations for the termination, the presentation of the franchise agreements will not be accurate. This includes:
• The decision of a franchisor to quit the system.
• The decision of the franchisor to go back to the contract.
• Financial concerns.
• Mistakes geography of franchise units.
• Rental increases.
• Warning by the property owner of the property.
• Non-compliance with the franchise arrangement by the franchisee(s).
• Management issues of the network community of individual entrepreneurs.

In explaining the implications of varying conditions between the franchisor and franchisee, most franchise agreements are unique. Due to modifying the terms and conditions, franchisors typically cancel a deal. If the franchisee feels that the move is damaging (the royalty rise will be a good example), they typically quit the net. There are requirements in both franchise agreements explaining how and why an arrangement can be broken. If the sides wish to terminate their partnership, they give similar claims to dissolve it. Franchise arrangements shall also allow either after a warning time or instantly for a one-sided termination of the relations craft. The parties are secured from legal conflicts by a precise indication of the legality of this activity. A provision must also be inserted authorizing the deal to be revoked by all sides. Clauses that clarify why an arrangement has ended are critically significant since they help prevent certain ambiguities in the rights and responsibilities of the parties and encourage reciprocal resolution after an agreement has been closed.

A franchise agreement shall discuss many circumstances, including the intention by the franchisee to leave after selling the business and the requirements to be fulfilled for their ongoing service in the network. The franchise agreement shall be signed. The franchisor must be allowed to assess whether a franchise is being retained or discontinued and to a unit’s privilege of preemption. The franchisor will even be granted the opportunity to buy the products from the franchisee. Nevertheless, the privileges to preemption and repurchase will only be exerted until the franchisor renounces the cooperation between him and the new owner. In Europe, franchise networks normally operate very well, but some are dissolved. Their performance can be partly due to the general improvement of the enterprise market in Europe, but above all to the efficiency of that business model, confirmed by the steady growth in the number of franchise networks post 1989 in Europe.
Conclusion

The authors may draw the following conclusions after examining the effect of different influences on franchising growth in Europe, European and the USA: – the network era affects franchisors’ network sizes. In other terms, the higher the franchise era, the more franchise points it has; – franchise prices, franchise fees and dividends influence the scale of a network. However, the proportion of own points does not have a noticeable impact, with the rise of both indicators; the franchise premium often rises based on the scale of your franchise network; the amount of royalty depends on the extent of the investment and the nature of the franchise network. Franchising is the most democratic business tool, since the establishment of its franchise network is where franchisors put in new markets and regions not just their names and distribution processes but also the strong quality and standards their goods meet; Franchising is a tool for the formation of the world economy’s creative development. The wide success and proliferation of franchising are motivated by the reality that it provides real possibilities in the domestic and international markets for expanding networks for goods distribution, attracting comparatively few and most critically for a short period. Franchising offers broad opportunities not just for small and medium-sized enterprises but also for the nation’s entire economy, which implies that the quest for solutions, methods, and instruments to attract new technology and creativity, especially those that are environmentally sustainable, should be a major concern of more science innovations. A competitive establishment and promotion of domestic or domestic franchise structures are critical for a prosperous franchising sector and active growth. International activities also confirm this. Statistics, therefore, indicate that the proportion of the franchises developed in Kazakhstan is not relevant in the common domestic sector. We cannot expect European entrepreneurs to immediately move the sum of international franchises to so-called ‘efficiency establishment and development for domestic franchises.’ In the context of immersive education, there are additional criteria, establish a “taste” for entrepreneurs to create their own “long-lived” and “challenging” franchise without letting franchisees escape their networks. According to the polling between local and current franchisors and franchisees, our unreasonable misconceived aspirations and obligations for all sides of the franchising partnership have been established and regarded. They are like an unseen force that limits the growth of franchising.

Limitation

We advocate collaborating and communicating using methodologies such as cross-screening the parties’ subjective assumptions and making necessary changes early in the application phase and in all possible life stages of the franchise business. There is a
significant disparity between franchising participants’ desires (wishes) and the parties’ commitments set out in Europe’s legislation. Of instance, the other roles of the franchisor and the franchisee will also be included in the arrangement, as stated by the Civil Code of the Republic of Europe. However, in our view, specific considerations could be needed if there were to be a breach of any fundamentally relevant points of the parties’ commitments, e.g. preventing rivalry in the franchise network in regulatory documents. Timely negotiations of hidden obstacles would allow participants to optimize their positive results in franchising growth in Europe. In reality, the accumulation and promotion of creative energy are carried out via the replication phase in the market setting. The transition of corporate technologies does not limit but encourages a franchisee’s creative sector. This is a foundation for changing balance and for joining balanced economic development.

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